




1

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Transforming how the world uses information to enrich life *for all*

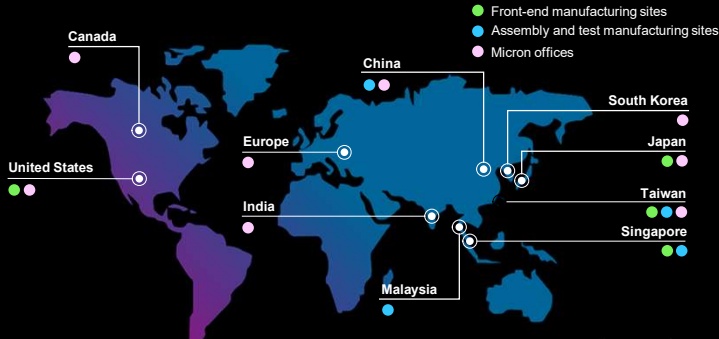
- Engaged team members
- Leading edge products
- Responsible operations

Founded on **October 5, 1978**

\$25.1B
Fiscal Year 2024 revenue

Headquartered in **Boise, Idaho, USA**

~48,000
Team members

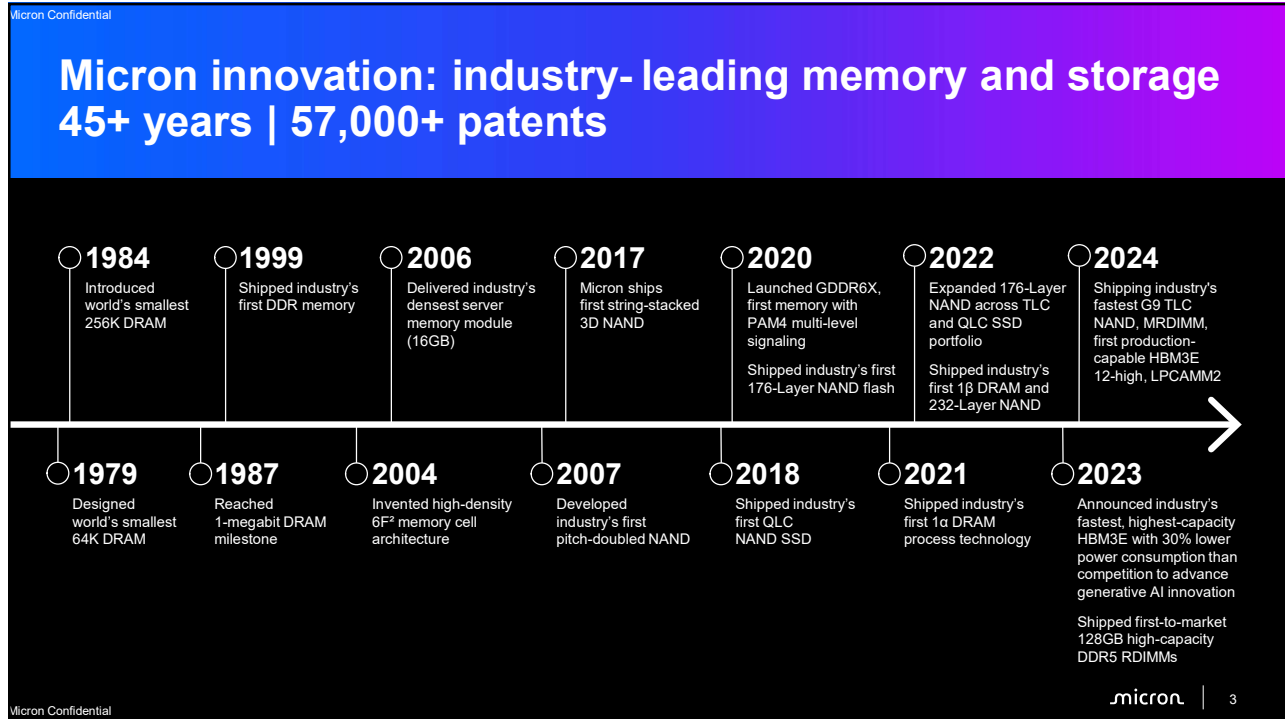


● Front-end manufacturing sites
● Assembly and test manufacturing sites
● Micron offices

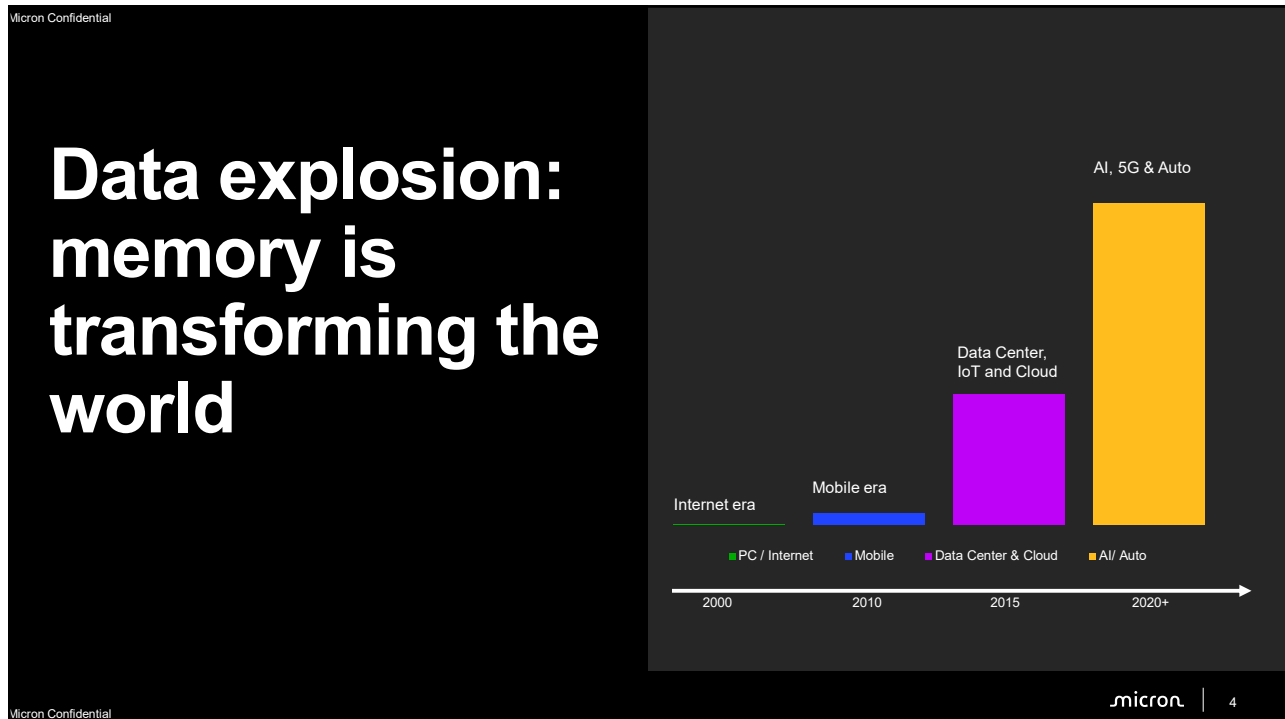
Locations marked: Canada, United States, Europe, India, Malaysia, China, South Korea, Japan, Taiwan, Singapore.

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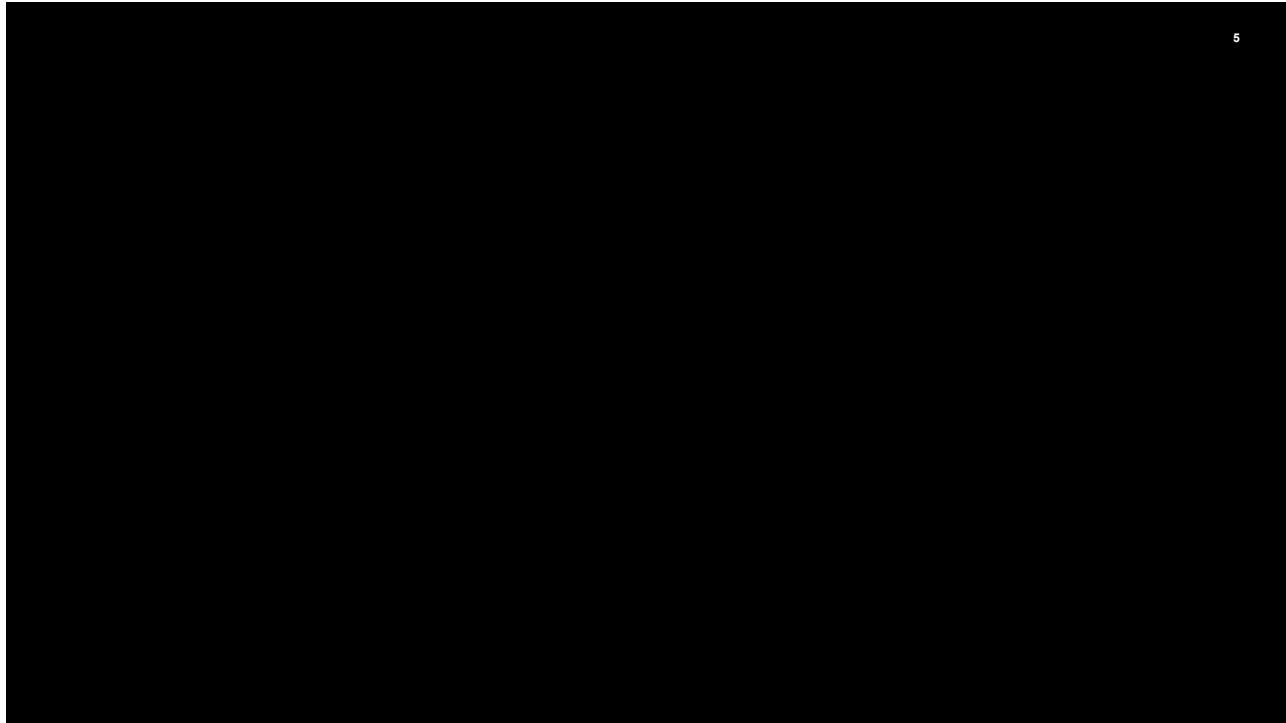
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5

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Memory and storage touch every aspect of modern life

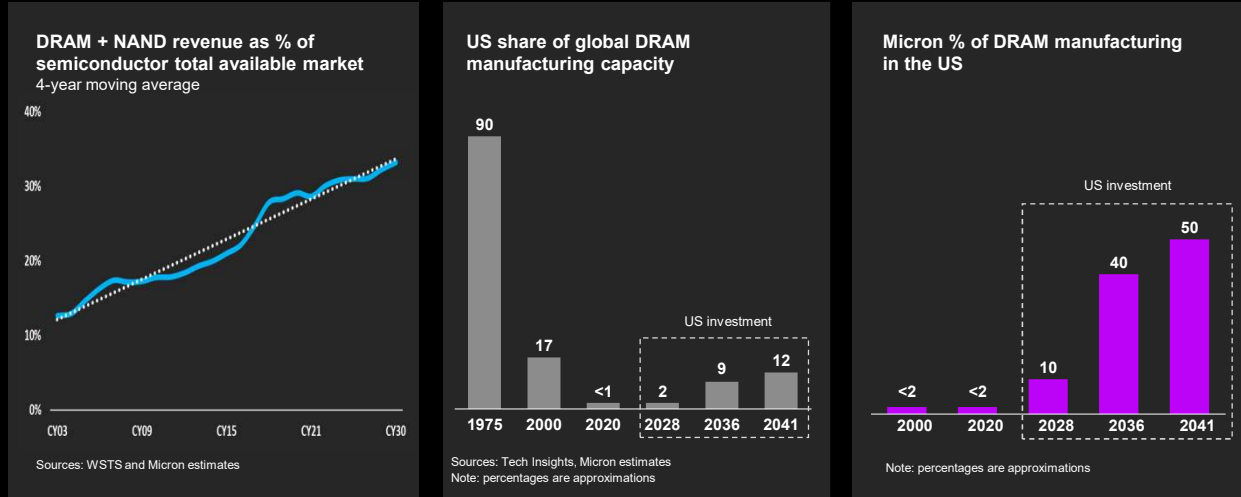
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6

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Memory and Storage Market Share Growth Continues



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7



Preliminary illustration, subject to change

Boise Fab Investment

Made possible by the CHIPS & Science Act

- Approximately \$15 billion investment through the end of the decade
- New fab for leading-edge memory manufacturing; co-locates Micron R&D and manufacturing
- Approximately 2,000 Micron jobs and over 15,000 community jobs by end of decade
- Part of Micron's plans to invest \$35 billion in U.S. manufacturing over the decade

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8



9

US Fab Expansion

By the numbers
Boise Construction

340 acres

Current size of work area
(about 137 hectares)

7 million pounds

Amount of explosives used in rock blasting

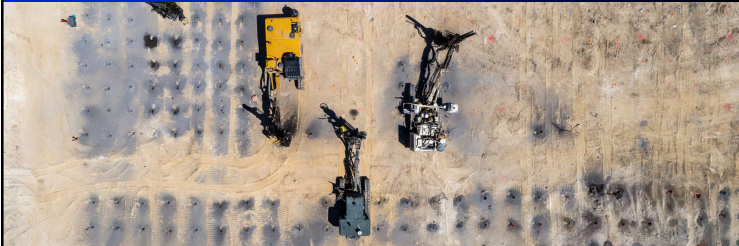
4,000,000 cubic yards

Earthen material moved, equivalent to about 1200
Olympic-size swimming pools

400,000 cubic yards

Concrete used to complete the fab foundation (6 ft deep)

ID1 Construction



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10

ID1 Site and Cleanroom Area

Site Area

- Micron's existing campus is 450 acres
- ID1 manufacturing buildings are 420 acres
- The size of Vatican City, the smallest country in the world, is around 110 acres



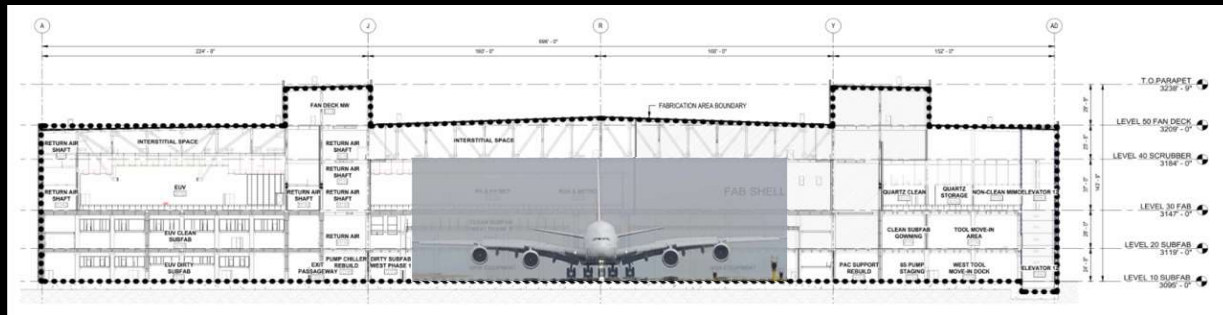
Cleanroom Area

- Fab cleanroom space is ~600k sq ft
- An American football field is ~58k sq ft
- ID1 Fab could hold more than 10 football fields

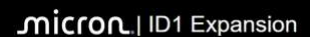


11

ID1 Building Clean Room Area Width



- Each box truss spans 320 feet of Fab space
- Airbus A380's wingspan is 261.8 feet



12

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Economic Impact of New Idaho Fab

FY23 – FY34

- Micron will directly infuse **\$15.3 billion** into the Idaho economy.
- Micron's Idaho fab will support an annual average of **15,355** Idaho jobs paying **\$1.2 billion** in wages.
- For every **1** Micron job, an average of nearly **10** additional jobs will be supported in Idaho.
- Micron's Idaho fab will generate an annual average of **\$2 billion** in Idaho Gross State Product (GSP).
- On average, every **\$1 billion** Micron annually infuses into the Idaho economy will drive: **12,100 Idaho jobs**, **\$940 million** in Idaho wages, and **\$1.6 billion** of Idaho GSP.

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Source: Micron estimates

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13

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Community Investment Framework

- Micron understands that robust community investments are critical to building the diverse, highly skilled workforce of the future that can sustain leading-edge semiconductor manufacturing and U.S. technology leadership.
- In support of our Idaho expansion efforts, Micron plans to invest \$75 million over the next 10 years to cultivate the talent pipeline and enrich the communities where team members live and work.



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14

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Idaho's Economy



- **963:** Number of Micron Suppliers in Idaho
- **\$2.3B:** FY22-25 Micron supplier spend in Idaho
- Top Suppliers by Spend:
 - Idaho Power
 - Diversified Fluid Solutions
 - RM Mechanical
- Working with hundreds of strategic suppliers to co-locate
- This includes Air Liquide's recent announcement of a \$250M investment

Micron's U.S. investments will attract and build a semiconductor supplier ecosystem anchored here in the U.S.



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Top Challenges



Workforce

- Talent Shortage
- Competition
- Lack of Awareness of Semiconductor Industry & Career Path Options



Energy and Electrical Grid

- Accessibility to affordable, abundant, carbon-free energy
- Need for federal permitting reform to speed up energy projects, reduce costs, and support grid resilience

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Workforce Development Strategies

- Expand talent pipelines
- Promote STEM, K-12 programs
- Build academic partnerships
- Invest in community ecosystems

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17

Idaho Workforce & Education Consortium Members



18

Northwest Semiconductor University Network



19

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Expanding Pathways into Technical Careers

- Increase access to technical careers through community colleges and non-traditional pathways.



Community Colleges

- Strengthen CTE programs
- Modernize curriculum & experiences to job requirements
- Increase capacity
- Raise awareness to internship & job opportunities

Registered Apprenticeships

- Aligned to the US DOL occupational standards
- Provide earn-and-learn model
- Partner Idaho Manufacturing Alliance and College of Western Idaho

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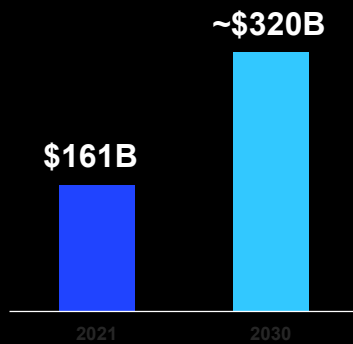
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20

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The Future of Memory and Micron

DRAM + NAND revenue
Total available market growth



Source: Micron estimates



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21



This is **our moment** to capitalize
on the growth ahead

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22



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